

**Final AWC Strategic Plan Objectives 2028**  
**February 12, 2025**

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1. **Establish and fund a Center for the Future** (*draft name*) to vigorously implement AI, data tools, and other disruptive technology across all areas of the college. This Center will support faculty, staff and students in the use of these tools with the goal of improving the student and employee experiences, facilitating student learning, realizing fiscal efficiencies and responding to radical higher education challenges.
2. **Accelerate the growth of the Entrepreneurial College by radically expanding the agility of college practices and resources and incenting novel methods to support students, regional industry, and other external partners.** This work could include stackable certificates, experiential learning, internships, apprenticeships, industry-sponsored education, and mentorship to successfully prepare students for a career in their chosen discipline. Seek ways to bring experiential learning to all students across the district to emphasize that all students are part of our future workforce.
3. **Develop and implement a centralized student-centered, data-driven schedule of course offerings to improve access, retention and timely degree / credential completion, and increase fiscal efficiencies.**
4. **Commit to following the principles of Excelencia by creating a college culture that supports all students, recognizes and celebrates the extraordinary advantage of multilingualism / internationalism among both students and faculty /staff, and embraces language learning across the curriculum.** This work will help all students find deep belonging in an environment that celebrates their strengths, and increases access, success, and completion.
5. **Expand access to an AWC education by implementing targeted outreach and support to Early College, OTA (returning students), incarcerated populations, and Spanish-speaking students.** Build targeted professional development and systems for faculty and staff to support these efforts.